



A JSR Life Sciences Company



Leveraging Bioprocess Development: Transforming Data into Business Success

Alix Lecomte – 26 June 2025



Our Global Network



Colorado, USA

Boulder | **Microbial**

- Strain development, including PUREplatform™
- Process and analytical development
- GMP manufacturing and QC services
- Analytical, formulation, and stability
- Particle characterization core
- 1 x 2000L stainless steel fermentor
- 1 x 300L single-use fermentor

Louisville | **Analytical**

- Biosimilarity studies
- Comprehensive product and process variant characterization
- High-quality technical reports to support regulatory filings
- High resolution mass spec and biophysical characterization
- Accepts BSL 1 and BSL 2



North Carolina, USA

Hamlin Road | **Mammalian**

- Clinical and commercial GMP manufacturing
- Analytical, formulation, and stability
- Mass spec core facility
- Dedicated cell-based assay labs
- 4 x 2000L single-use bioreactor

Venture Center | **Analytical and Process Development**

- Process and analytical development
- Automated analytical testing
- Process characterization DOE
- Cell line development, including the KBI SUREtechnology Platform™, powered by Selexis®
- Pilot plant design enabling seamless transition from 200L to 2000L manufacturing

Patriot Park | **Mammalian**

- GMP manufacturing
- 6 x 2000L single-use bioreactor



Switzerland, Europe

Geneva | **Cell Line, Analytical and Process Development**

- The KBI SUREtechnology Platform™, powered by Selexis, using the SURE CHO-M Cell Line™
- Developability studies
- Process and analytical development
- Drug product release and stability testing
- Formulation and QC services for GMP product testing
- Cell-based assay lab



A JSR Life Sciences Company

CDMO environment in a nutshell



Innovation

- High Productivity
- Short Timelines
- Pricing



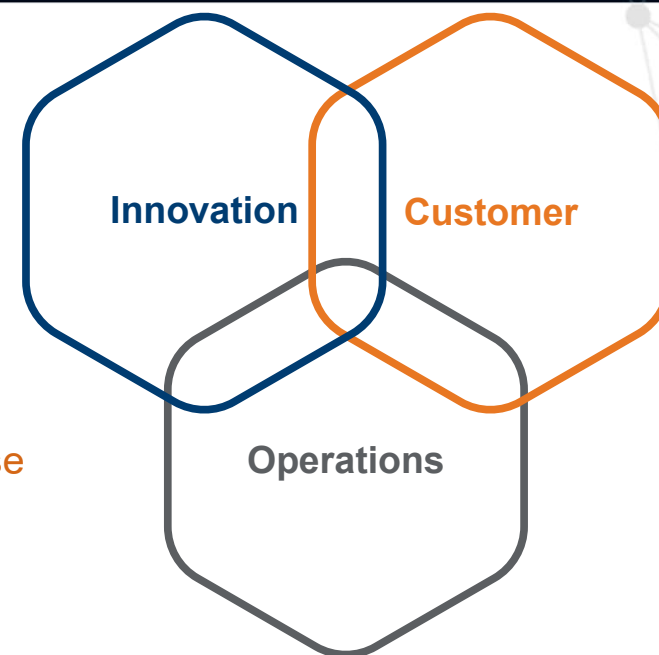
Customer

- High Scientific Expertise
- Flexibility
- Transparency/Trust
- Confidentiality

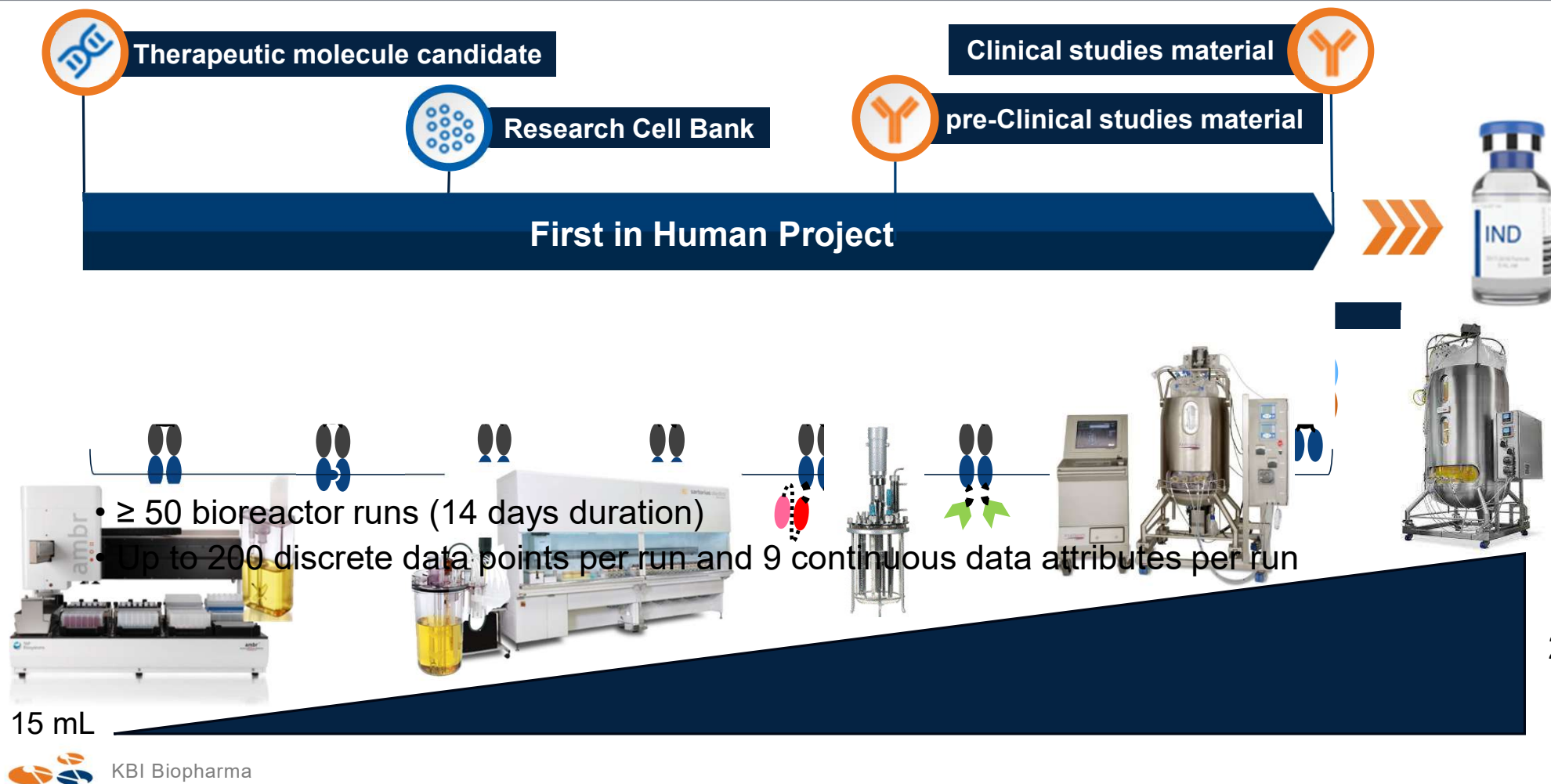


Operations

- Technical competence
- Efficient Tools in place for lab execution and data analysis tasks



Typical KBI Platform Workflow



Process Data Standardization Journey



Excel-format batch record
standardisation

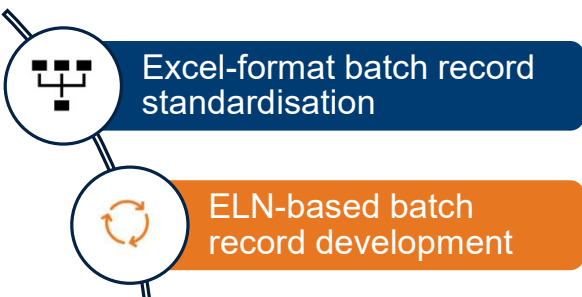
Where we started:

- Non Harmonized Excel-based batch records
- No database tools in place to compare projects side by side

Initial Objective: Standardize across sites and teams data recording in Excel-Format



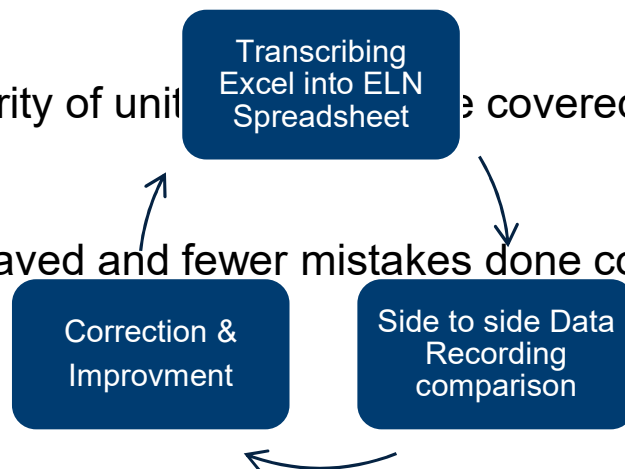
Process Data Standardization Journey



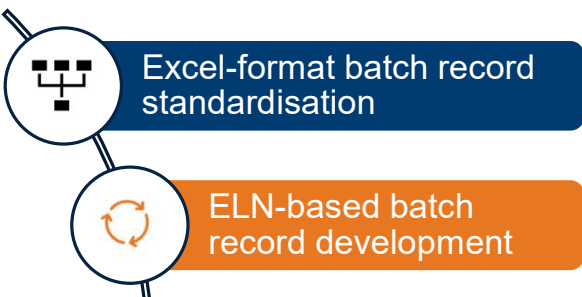
Objectives: Transform data recording to a multidimensional format

Steps:

- Iterative process for each unit operation
- A majority of unit operations covered and available
- Time saved and fewer mistakes done compared to the Excel-based format



Process Data Standardization Journey



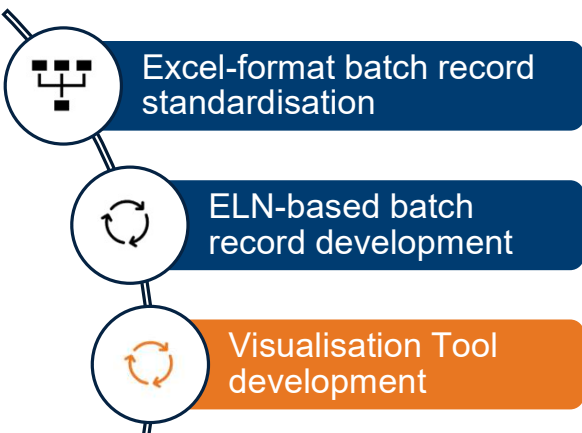
Template Configuration						
Number of Conditions		Value		Batch Execution		
Conditions	Condition 1	Main				
Number of Passages		3				
Number of Flasks per Passage	Passage 1	1				
	Passage 2	2				
	Passage 3	2				
Number of Supplement Solution		0				
Flask Size Varies within the Passage?		Yes				
Flask Media Varies Within the Passage?		Yes				
Flask Supplements Vary Within the Passage?		No				
Pre-Warm Parameters Vary Within the Passage?		No				
Incubation Parameters Vary Within the Passage?		No				

Number of conditions, steps						
Sampling for Passage?	Sample Date / Time		Extra Row Required?	Viable Cell Density (x 10 ⁶ cells/mL)	Total Cell Density (x 10 ⁶ cells/mL)	Viability(%)
	Date	Time				
	13Feb2024	17:03	X	0.3	0.3	100
Yes	16Feb2024	10:00		4.5	4.5	100
	16Feb2024	10:05	X	0.3	0.3	100
Yes	19Feb2024	10:00		3.6	3.6	99
			X			
			X			
			X			

Varying parameters accross steps

+ Retrieving data for equipment availability, vials inventory, etc

Process Data Standardization Journey

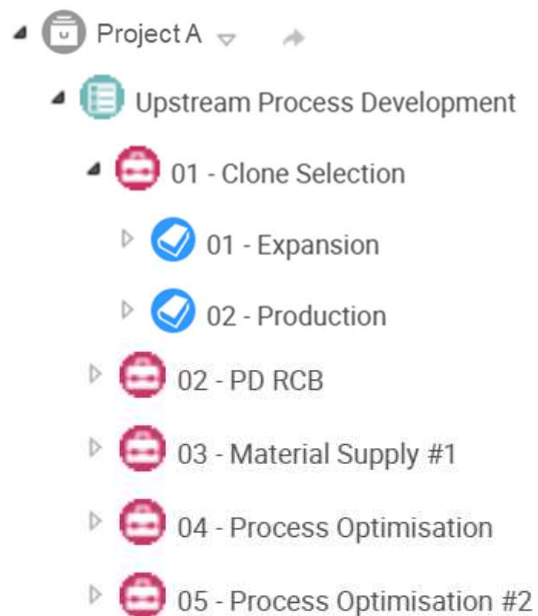
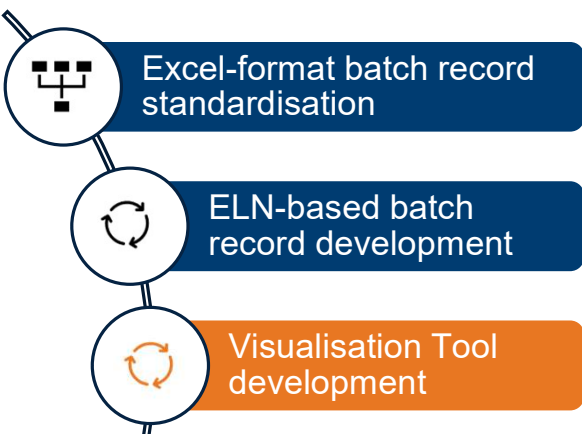


Objectives: Develop a tool at the interface of KBI scientists and customers

- ☐ One unique interface for the client to follow their project
- ☐ Customer needs focused
- ☐ User-friendly for all types of users
- ☐ Streamline Development Workflow

Process Data Standardization Journey

Data Integration from ELN Spreadsheets:



Project A

Presentation Mode Is Active. X

Project A > USPD

USPD

Source Studies

Study Name	Production Bioreactor Type	Date Range ↑
01 - Clone Selection	Ambr 250	05 Nov 2024 - 04 Dec 2024
02 - PD RCB	200 L	03 Dec 2024 - 13 Dec 2024
03 - Material Supply #1	Ambr 250	28 Jan 2025 - 26 Feb 2025
04 - Process Optimisation	Ambr 250	18 Feb 2025 - 19 Mar 2025
05 - Process Optimisation #2	Ambr 250	22 Apr 2025 - 04 May 2025

Process Data Standardization Journey



Excel-format batch record standardisation



ELN-based batch record development



Visualisation Tool development

Data Visualization and Analysis from ELN Spreadsheet

4. Ambr250 Production

OVERVIEW DISCRETE CHARTS CONTINUOUS CHARTS RESULTS DOWNLOAD

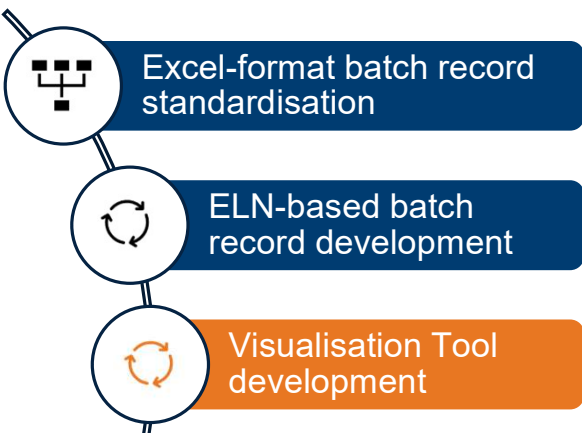
Unit operation type: PRODUCTION_BIOREACTOR Start Date: 05 Dec 2023 End Date: 19 Dec 2023 Vessel Type: Ambr250

Study Design

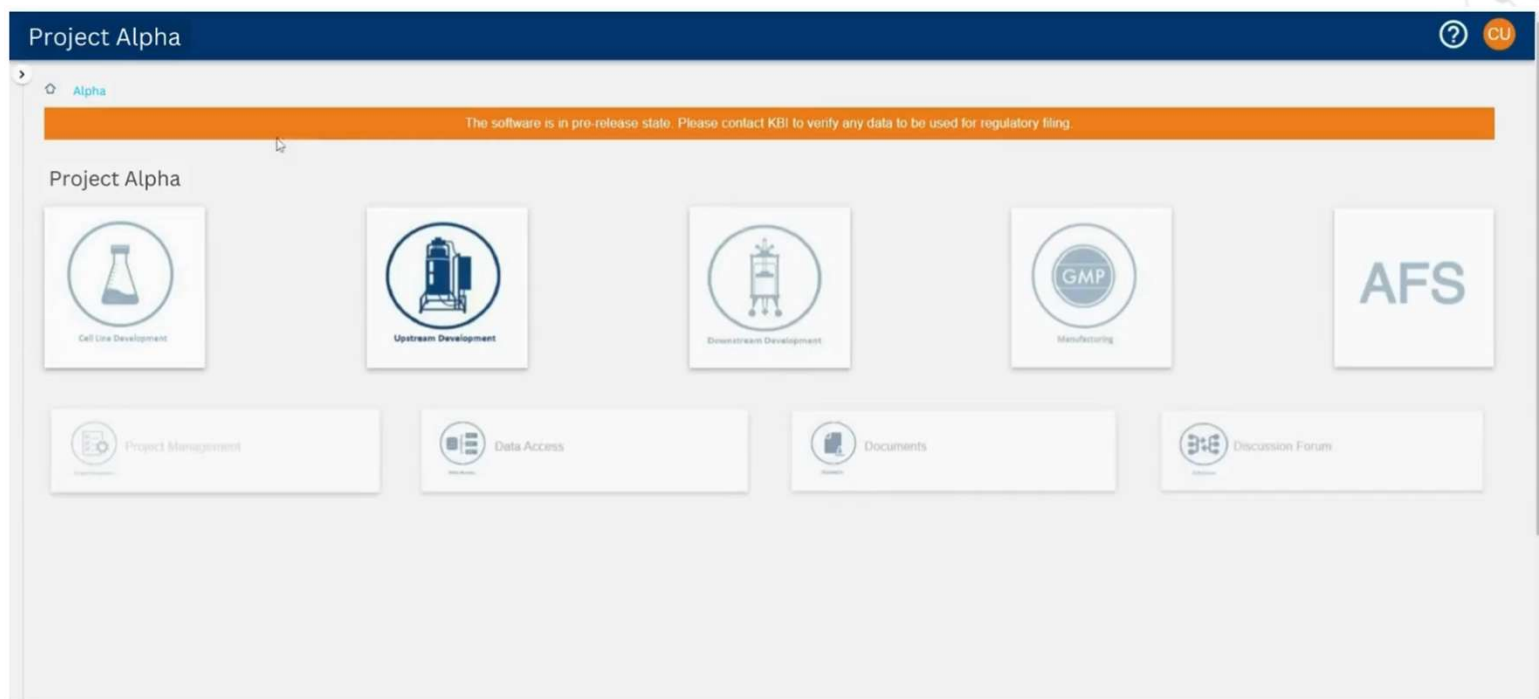
Set ID		Run ID	Lot Id	Condition	Air Sparge	Aeration Strategy	Target Agitation Or P/V	Feed Strategy	Agitation Strategy
Medium Type	DS-GS/DS-P9 N/A			Control	0.1 VVM	Aeration Strategy 1	600 rpm	Feed Strategy 2	Agitation Strategy 3
Base Type	16% Sodium Carbonate			Low-Low	0.1 VVM	Aeration Strategy 1	600 rpm	Feed Strategy 2	Agitation Strategy 3
Target Seed VCD	0.3 x 10 ⁶ cells/mL			Sparge_Shift	Varies VVM	Aeration Strategy 2	600 rpm	Feed Strategy 2	Agitation Strategy 3
DO	50% %			High Volume_Drain	0.1 VVM	Aeration Strategy 1	600 rpm	Feed Strategy 2	Agitation Strategy 3
Air Overlay	2 HVM			No_Drain	0.1 VVM	Aeration Strategy 1	600 rpm	Feed Strategy 2	Agitation Strategy 3
Minimum O2 Sparge	0 SLPM			DOE_01	0.1 VVM	Aeration Strategy 1	400 rpm	Feed Strategy 3	Agitation Strategy 1
Maximum O2 Sparge	5 SLPM			DOE_02	0.1 VVM	Aeration Strategy 1	600 rpm	Feed Strategy 1	Agitation Strategy 3
Minimum CO2 Sparge	0 SLPM			DOE_03	0.1 VVM	Aeration Strategy 1	500 rpm	Feed Strategy 1	Agitation Strategy 2
Maximum CO2 Sparge	5 SLPM			DOE_04	0.1 VVM	Aeration Strategy 1	600 rpm	Feed Strategy 1	Agitation Strategy 3
Temperature	37.0 °C			DOE_05	0.1 VVM	Aeration Strategy 1	400 rpm	Feed Strategy 1	Agitation Strategy 1
Temperature Shift Setpoint	N/A °C								
Temperature Shift Day	N/A								
pH	7.00								
pH Shift Setpoint	N/A								
pH Shift Day	N/A								
Harvest Criteria	Day 14								



Process Data Standardization Journey

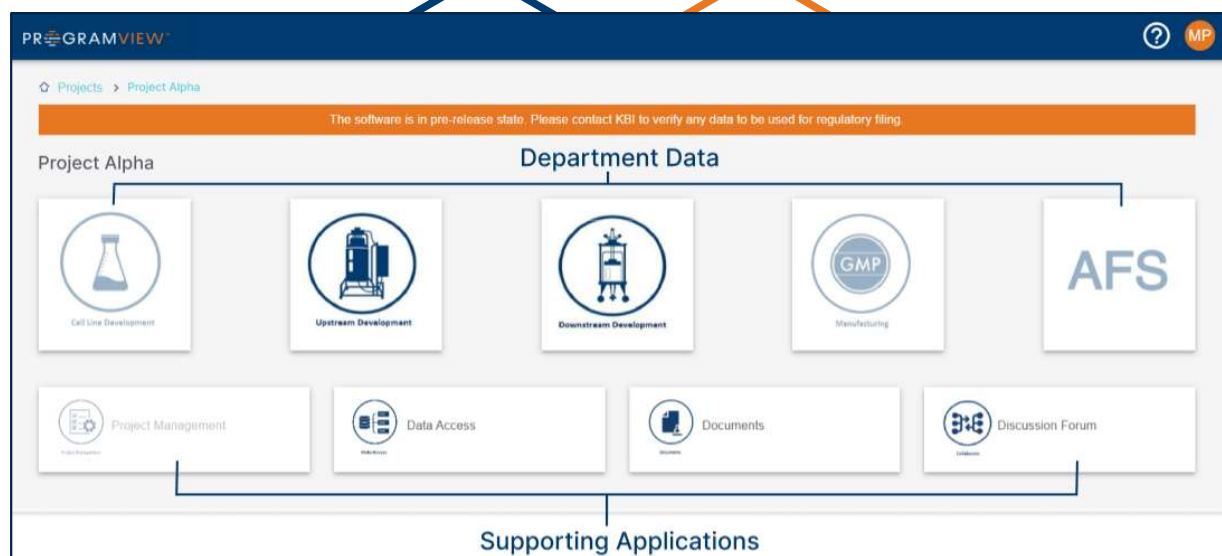


Communication Platform:



Process Data Standardization Journey

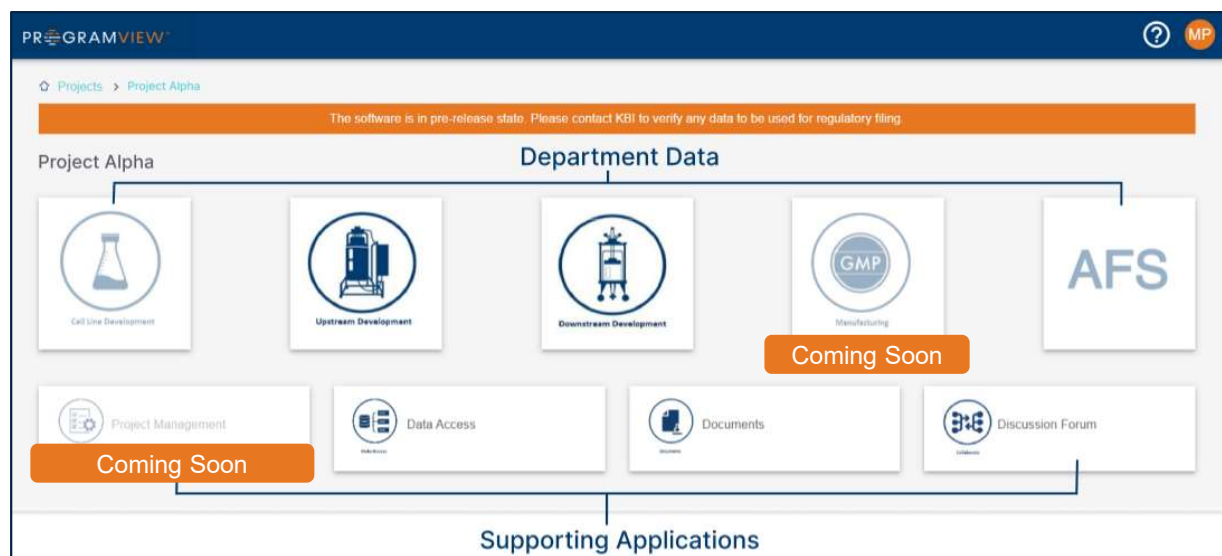
PR_{GRAM}VIEW™



- Officially launched in 2024
- In total, more than 200 programs and 800 Customer users enrolled

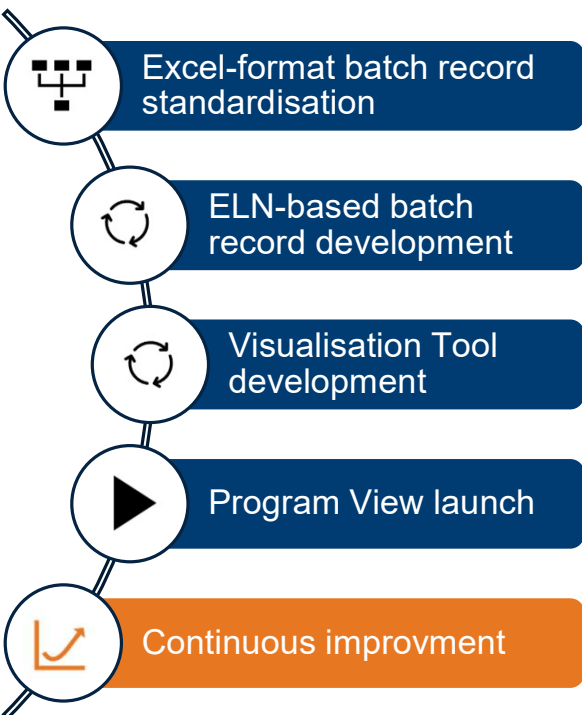
Process Data Standardization Journey

PRGRAMVIEW™

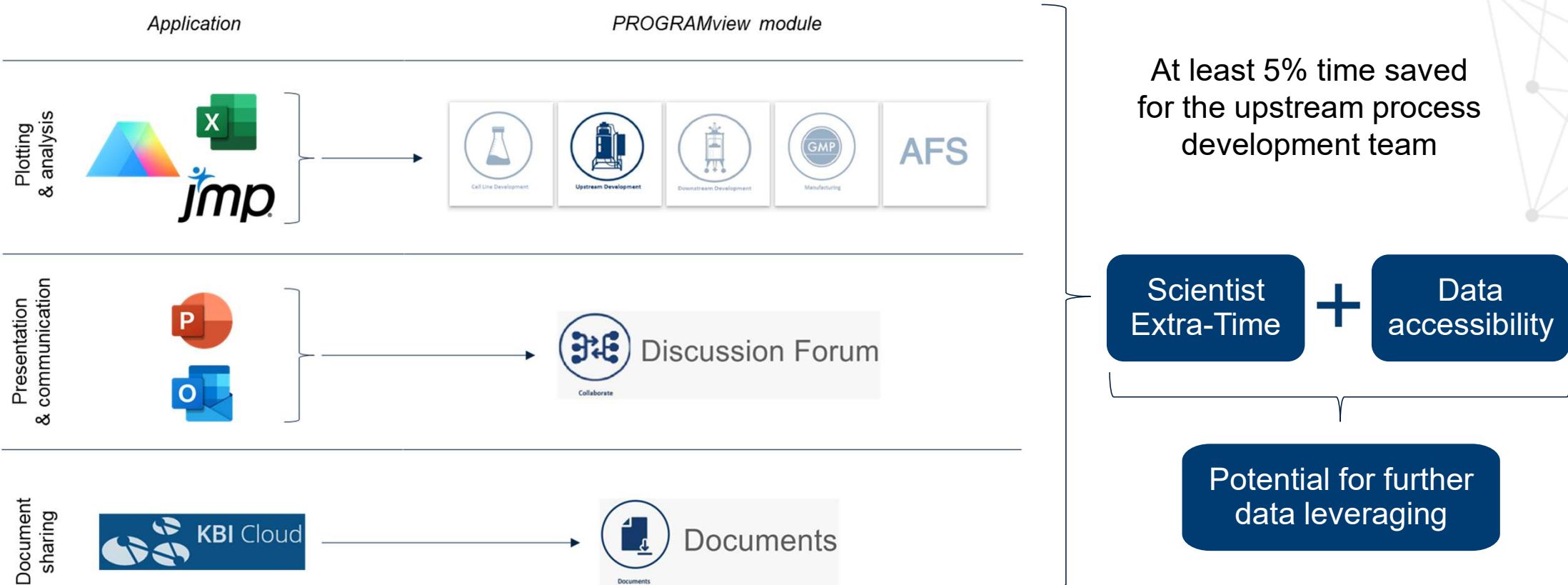


Internal Updates

Links between lab equipment and ELN Spreadsheet



New Workflow with ProgramView



Next Steps for Upstream Process Development

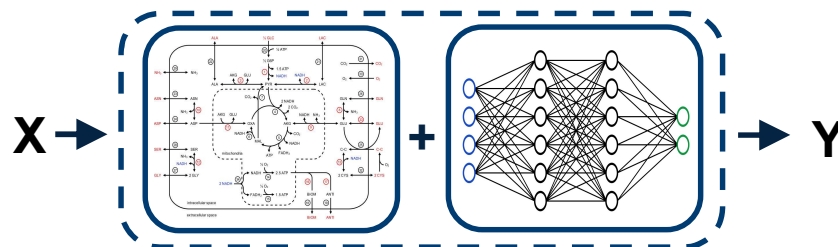
What we Need:

- ❑ Shorter Timelines → Shorter time to Market
- ❑ Lower Cost → Decrease overall Development cost and improve competitiveness
- ❑ Processes with similar to better quality

What we Have:

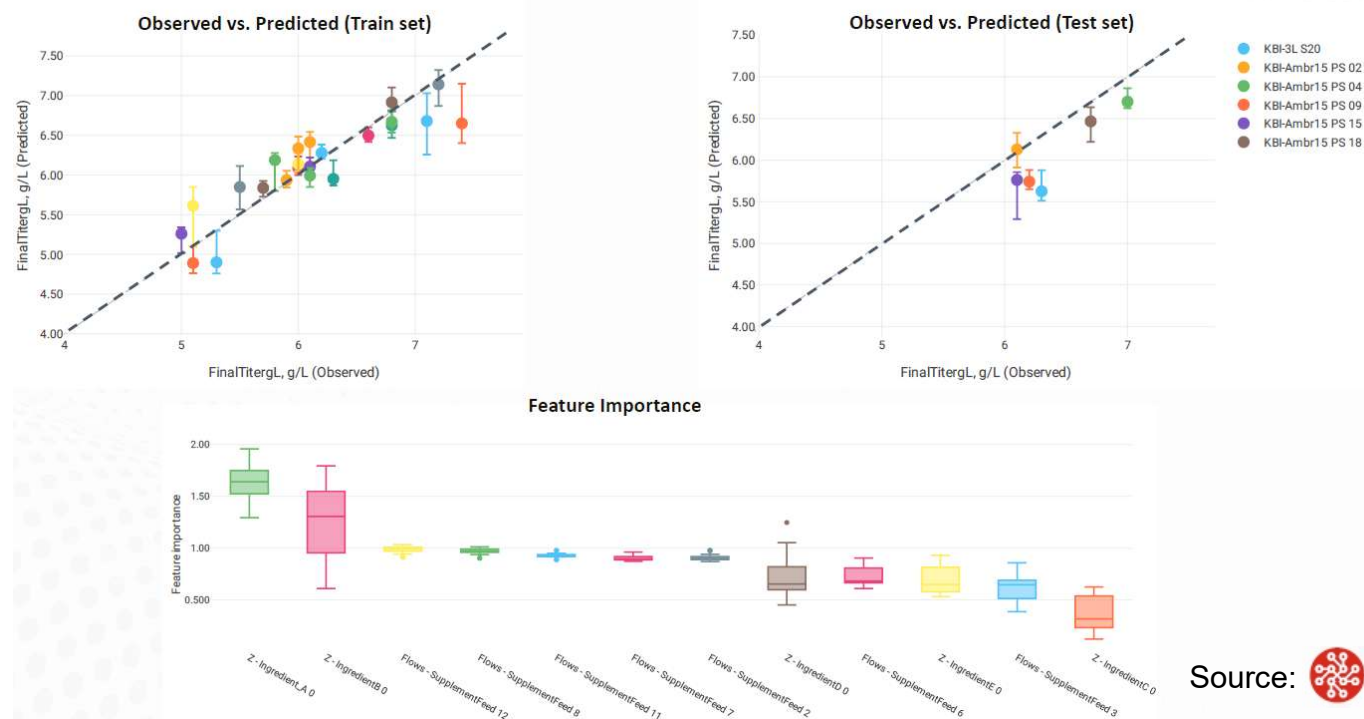
- ❑ Data Quantity
- ❑ Data Variety
- ❑ Standardized and accessible data

What we Selected: **Transfer Learning and In-silico Prediction via Hybrid modelling**



Hybrid modelling: Next Journey to come

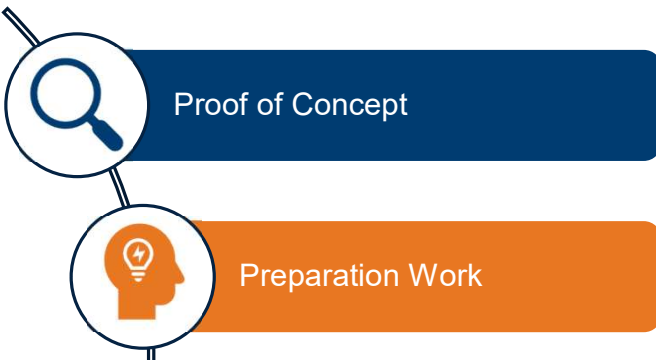
Proof of Concept



Source: DATAHUB

- Similar conclusions were drawn between Hybrid and DOE models
- Demonstrated a possible run reduction until 40 % to predict process results

Hybrid modelling: Next Journey to come



Identification of key variable for:

- ☐ Data Sorting
- ☐ Data Visualisation
- ☐ Data Modelling

Connector between KBI Database and DataHowLab

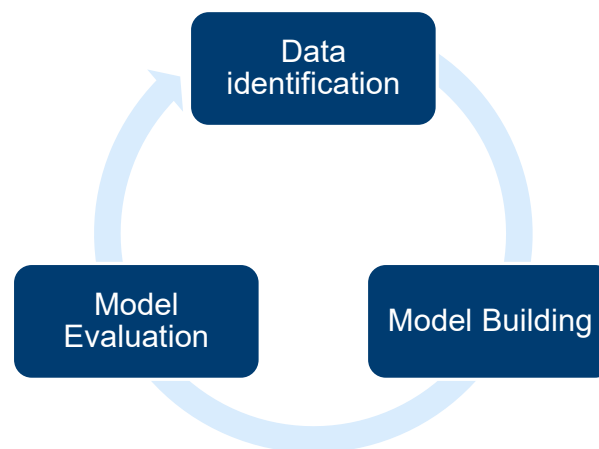
Future Strategies:

- ☐ Transfer Learning (productivity, product quality, early prediction)
- ☐ Improve scalability robustness (Process characterisation, Large scale Digital Twins)

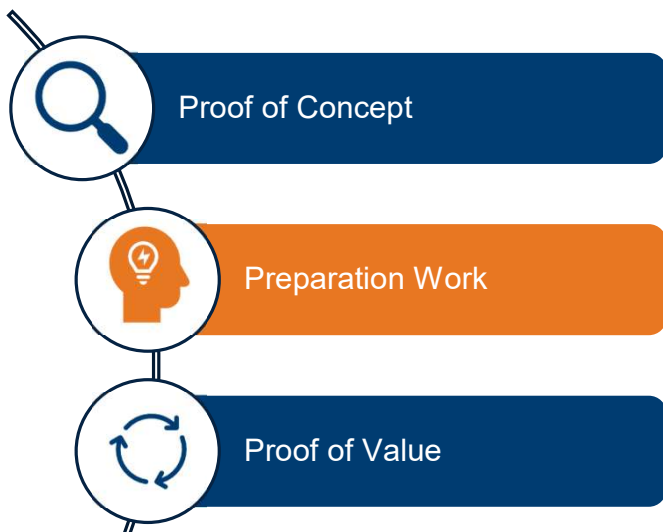
Hybrid modelling: Next Journey to come

For each Strategy:

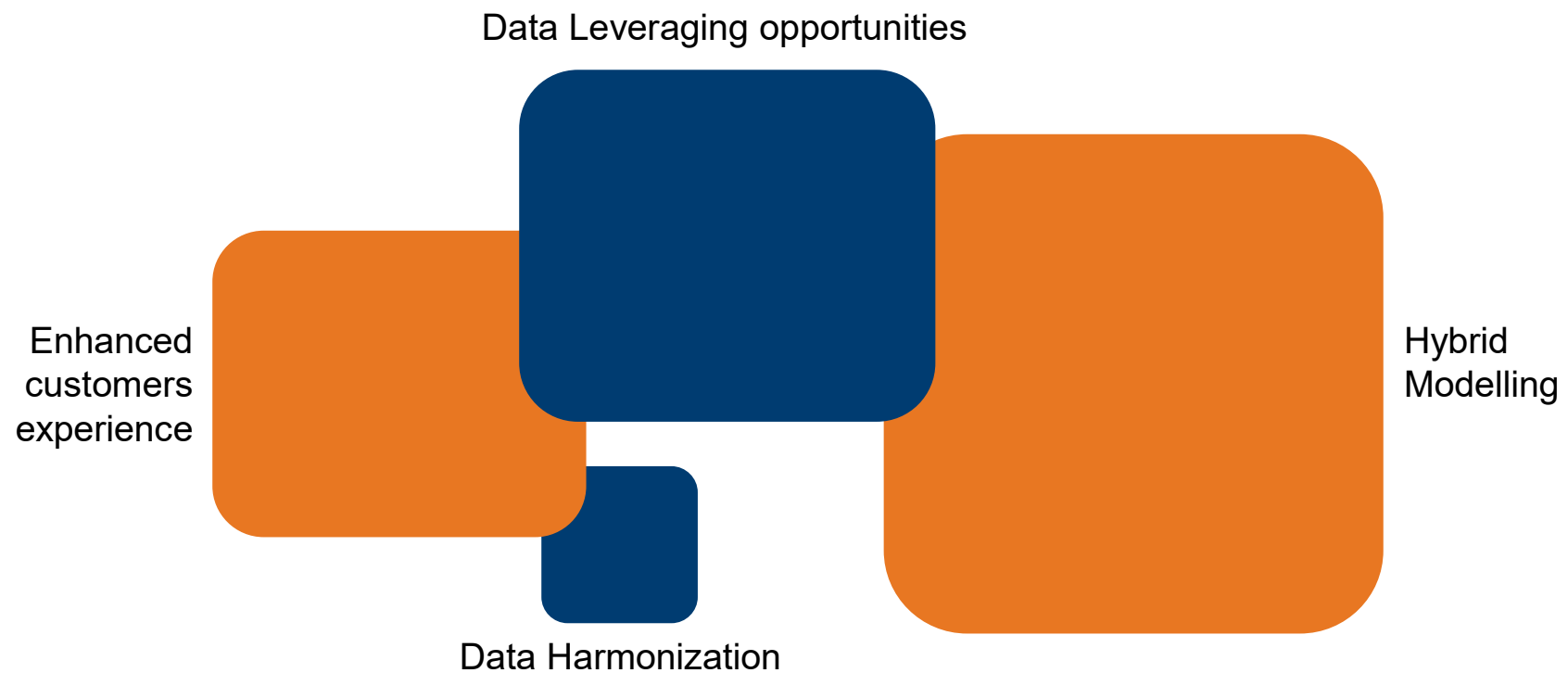
- Model Development



- Proof of value on one client project



Take Home Message



Acknowledgements

- ProgramView Product Owner – Marlee Paulson
- ProgramView Support Team
- DataHow Team
- Our Customers
- KBI Upstream Process Development





A JSR Life Sciences Company

Science Driven. Customer Focused.

A Global CDMO Providing Innovative
Biologic Solutions



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